Press Release

To all members of the media



July 21, 2022

JTB Business Travel Solutions, Inc.

Survey of Attitudes toward Domestic Business Travel under the COVID-19 pandemic released

About half of the respondents changed their attitudes toward b usiness travel and found it cumbersome

- About 90 minutes required for business travel-related tasks -

JTB Business Travel Solutions, Inc., a JTB Group company that provides J'sNAVI NEO*, an expense settlement and business travel management solution (headqu artered in Koto-ku, Tokyo; President & CEO: Masamitsu Shibuya; hereinafter refe rred to as "JTB-CWT") conducted a survey entitled "Survey of Attitude toward Do mestic Business Travel" among 500 executives and employees who traveled dom esticcally on business involving overnight stays at a frequency of once every thr ee months or more during the period from May 2021 to April 2022.



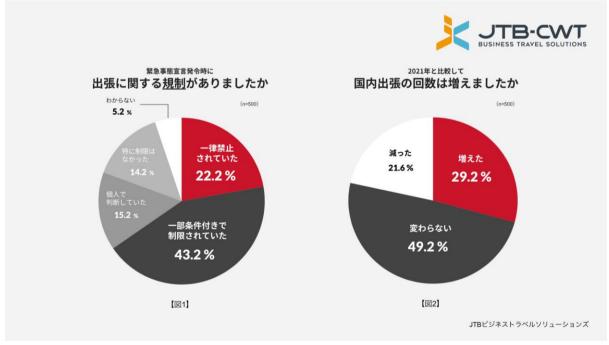
We conducted a questionnaire survey that asks about changes in business peopl e's attitudes toward business travel in the context of the COVID-19 pandemic, w hich imposed restrictions on outings and business travel. The result shows the i mportance of business travel and the reality of business travel-related operation s.

▼Overview of the Survey

- A total of 65.4% answered that their business travel and outings were restricted when the state of emergency was declared because of the spread of the COVID-19 infection.
- When comparing the frequency of domestic business travel in 2021 and 20 22, 49.2% answered that it remained the same, and 29.2% answered that it increased. It became clear that there was a trend to resume domestic busin ess travel, although slowly.
- After having experienced the restrictions on outings and business travel, m ore people find it cumbersome to go on a business trip (47.3%). As for what they find cumbersome, about 50% answered travel arrangement s and scheduling and about 20% answered travel expense settlement and r eimbursement. Many of the responses were about travel-related tasks befor e and after the travel.
- It takes about 92.3 minutes per business trip on average to complete busin ess travel-related tasks, such as arrangements, scheduling, and expense se ttlement.
- · Although remote work and online business meetings have become very popular, 67.8% answered that business travel was important for their business. Business travel provides important business opportunities because it allows face-to-face communication and on-site observation.

Detailed Results of the Survey

◆ A total of 65.4% answered that their business travel and outings were r estricted when the state of emergency was declared. (Figure 1) Comparing the number of domestic business travel in 2021 and 2022, 4 9.2% answered that it remained the same, and 29.2% answered that it increased. (Figure 2)



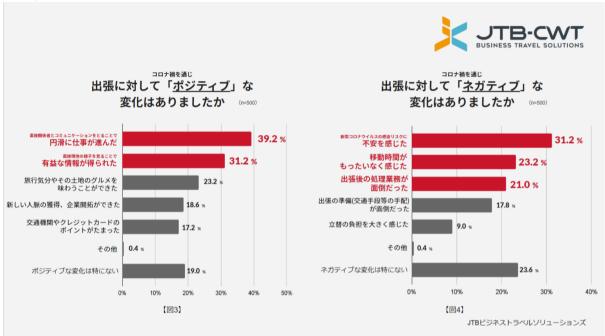
As shown in Figure 1, 65.4% answered that their business travel was restricted when the state of emergency was declared.* The largest breakdown (43.2%) was "partly restricted under some conditions."

As shown in Figure 2, comparing the number of domestic business travel in 2021 and 2022, 49.2% answered that it remained the same and 29.2% answered that it increased. It indicates that as we have entered the third year since the COVID -19 outbreak, some companies are gradually resuming domestic business travel.

*Duration of the state of emergency declaration

(The periods when the state of emergency was declared in at least one prefecture are list ed because it varies from prefecture to prefecture.)

1st: April 7 to May 25, 2020 2nd: January 8 to March 21, 2021 3rd: April 25 to June 20, 2021 4th: July 12 to September 30, 2021 ♦ After the experience of the COVID-19 pandemic, attitudes toward busin ess travel have changed. The most common positive change was about di rect communication with persons involved (39.2%) (Figure 3) and the ne gative ones were about infection risk (31.2%) and travel time (23.3%) (Figure 4).

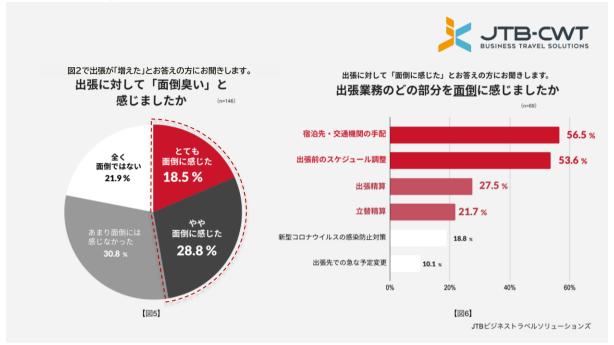


After the experience of the restrictions on business travel due to the COVID-19 pandemic, attitudes toward business travel showed both positive and negative c hanges. The most common positive change (Figure 3) was "Work went more smoo thly thanks to the direct communication with persons involved" (39.2%). This was followed by "Able to obtain useful information by observing what it was like onsite" (31.2%). Both indicate the benefit of visiting the real site.

On the other hand, the most common negative change (Figure 4) was "Worried a bout the risk of the COVID-19 infection" (31.2%), followed by "Traveling wastes time" (23.2%) and "Cumbersome settlement tasks after business travel" (21.0%). It has become clear that time associated with business travel is an issue.

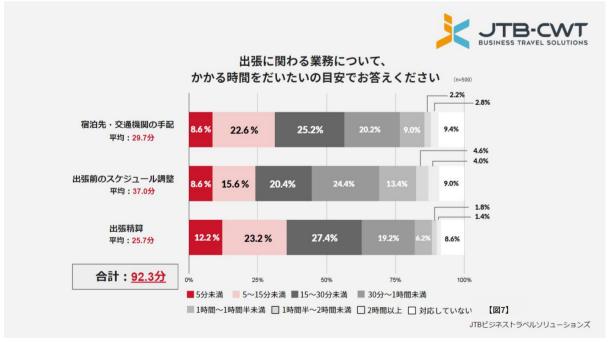
The survey shows that it is important to use travel time effectively and reduce the amount of time spent on business travel-related tasks in order to obtain full be nefits from business travel.

◆ A total of 47.3% of those whose business travel frequency increased an swered that they found it cumbersome to go on a business trip. (Figure 5) The reasons include business travel-related tasks, such as "arrangem ent of accommodations and transportation" (56.5%) and "scheduling" (5 3.6%). (Figure 6)



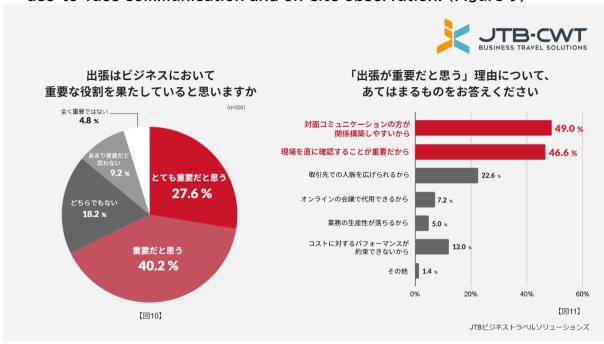
As shown in Figure 5, 47.3% of those whose business travel frequency increased found it cumbersome to go on a business trip. Figure 6 clearly shows that the rea sons include business travel-related tasks, such as "travel expense settlement" (27.5%) and "reimbursement" (21.7%) in addition to "arrangement of accommod ations and transportation" (56.5%) and "scheduling" (53.6%).

◆ About 92.3 minutes on average to complete business travel-related task s (Figure 7)



It was found that the total time spent on "arrangement of accommodations and t ransportation," "scheduling before the business travel," and "travel expense sett lement" out of all tasks related to business travel was about 92.3 minutes on ave rage. This indicates the need to improve the efficiency of travel-related tasks. (Figure 7)

◆ A total of 67.8% answered that business travel played an important role in business. (Figure 8) The top responses represent the importance of f ace-to-face communication and on-site observation. (Figure 9)



While many found the travel cumbersome, 67.8% answered that business travel i tself played an important role in business. (Figure 8) As shown in Figure 9, the to p reasons represent the importance of visit, such as "Building relationships is ea sier through face-to-face communication" (49.0 %) and "It is important to visit a nd see the site in person" (46.6 %). All these suggest that business travel is con sidered by business people as an important means to build relationships.

Conclusion

The survey made it clear that business travel is considered important in business as a valuable opportunity to meet face-to-face with customers. On the other han d, as a result of the COVID-19 outbreak, more and more work is being done onlin e, and negative attitudes toward the time required for travel and settlement task s after the travel are increasing. The average time spent on "arrangement of acc ommodations and transportation," "scheduling before the business travel," and "travel expense settlement" is more than 90 minutes. Under these circumstance s, more efficiency is needed for travel-related tasks.

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Overview of the Survey

Survey method: Internet research

Surveyed by: JTB Business Travel Solutions, Inc.

Target of survey: Men and women aged 29-59 nationwide, executives and company employees who made domestic business travel involving overnight stays a

t a frequency of at least three times a year Survey period: May 31 to June 3, 2022

Number of responses: 500

* Percentage totals may not add up to 100 due to rounding.

▼About J'sNAVI NEO

J'sNAVI NEO is a business travel and expense settlement management solution t hat integrates an online business travel arrangement system and an expense set tlement system. It can be used not only for the settlement of travel, meetings, an d entertainment expenses but also for the application, arrangement, settlement, and payment for domestic and international business travel. By consolidating expense settlement and business travel-related operations, which have been separa tely handled, client companies will be able to make their operations more efficient and labor-saving.

Official J'sNAVI NEO website https://www.jsnavineo.com/function/ticket/

<u>J'sNAVI NEO Product Introduction Video</u> * You will be redirected to an external websi te.

- · Business travel arrangement and expense settlement version https://youtu.be/QxjhUJkwkVE
- Product overview version https://youtu.be/pUVv3Fysqns

About JTB Business Travel Solutions, Inc.

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Established in: August 2000/Corporate website: https://www.jtb-cwt.com/

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